2014/15 Curriculum Vitae

Work Experience

1992 to present	Schulich School of Business, York University, Associate			
2014 to present	Professor, Marketing IMBA Program Director			
2005-2006	EDHEC, Nice, France. Visiting Professor, Marketing			
1999	ITESM, Guadalajara, Mexico, Visiting Professor, Marketing			
1984-1986	Centennial College, Faculty of Administrative Studies, Tenured Professor, Marketing			
1983-1984	Reckitt & Colman, Marketing Manager. Major responsibilities included management of French's mustard brand and new product development launch of speciality mustards.			
1982-1983	Nestle, Senior Product Manager. Major responsibilities included management of Crosse & Blackwell products, Libby's Alpha-Getti and vegetable brands.			
1980-1982	Laura Secord Candy Shops Ltd, Product Manager. Major responsibilities included management of Laura Secord ice cream, cakes and cookies.			
Education				
	, Marketing, University of Toronto (supervisors: G. Day and A. gman)			
	A, Marketing, University of Toronto			
1974-1978 Hor	nours B.A., Philosophy and French, York University			
Research Grants and Awards				
	nec Research Grant (\$7,500), "Temporary Ownership: The Impact of need online sale on the consumption experience of luxury products"			
2005-2006 Yor	York Sabbatical Leave Fellowship (\$5,000) "The Effect of Organizational Form on Value Creation in Buyer-Seller Relationships"			
1999-2000 Yor	k University Leave Fellowship "Knowledge Transfer in MNCs", (500)			
	k University Small Research Grant, "Privacy Issues Surrounding ect Marketing Usage: Canadian Consumer Perceptions", (\$1,000)			
SSI	3 Small Research Grant, "Senior versus Junior Partners: How are			
	ver Asymmetries managed in Vertical Collaboration?", (\$1,000)			
	dlmers University of Technology Research Scholarship, Gottenburg			
	eden (\$10,000)			
1993-1996 Esso Canada Research Grant, "Using Supplier-Customer Partnerships for more effective New Product Development", (\$37,000) (with Robert Cooper and Elko Kleinschmidt)				

	ASDGM, "Cooperation in International Supply Markets: An Examination
	of Thai Textile Exporters", (\$20,000), (with Adith Cheosakul and
	Supaporn Polnikorn)
1994	SSB Small Research Grant, "International Direct Marketing: An Analysis
	of Mexican Consumers", (\$1,880)
1993	SSB Small Research Grant, "The Impact of NAFTA on Managerial
	Attitudes and Strategy Formulation: A Cross-Cultural Study" (\$1,500)
1992	SSB Small Research Grant, for translation of survey instrument for
	research into Vertical Supply Partnerships in Southeast Asia, (\$1,500)
1990-1991	Academic & corporate grants for doctoral dissertation research, "The
	Antecedents and Outcomes of Cooperation in International Supply
	Markets", Ontario Centre for International Business (\$2,000) Marketing
	Science Institute (\$6,000); Corporate grants (\$15,000). Alden Clayton
	Doctoral Dissertation Award, Marketing Science Institute (\$3,000)

Refereed Journal Publications

"The Effect of Environmental Dynamism on Relational Governance in Manufacturer-Supplier Relationships: A Contingency Framework and an Empirical Test" *Journal of the Academy of Marketing Science*, (2003), vol 31, 2, 176-188 (with Ashwin Joshi)

"Creating Customer Knowledge Competence: Managing Customer Relationship Management Programs Strategically", *Industrial Marketing Management*, (2003), vol 32, 5, 375-383. (most cited article in Industrial Marketing Management in 2004)

"Using Customer Relationships to Acquire Technological Innovation: A Value Chain Analysis of Supplier Contracts with Scientific Research Institutions", *Journal of Business Research*, (2003), vol 56, 9, 711-719 (with Alain Verbeke and Marcus Nordberg),

"Do Customer Partnerships improve New Product Success Rates?", *Industrial Marketing Management*, (1999), vol 28, 5, 507-520 (with Robert Cooper).

"Cooperation in International Value Chains: Comparing an Exporter's Supplier versus Customer Relationships", *Journal of Business and Industrial Marketing* (1998), vol. 13, 1, 22-39.

"Buyer-Supplier Partnerships: Flip sides of the same coin?", *Journal of Business and Industrial Marketing* (1997), vol. 12, 5-6, 417-434.

"What affects Expectations of Mutuality in Business Relationships?", *Journal of Marketing Theory and Practice* (1997) vol. 5, 3, 1-11.

"Using Buyer-Supplier Networks to increase Innovation Speed: An Exploratory Study of Thai Textile Exporters", *Asia Pacific Journal of Management*, (1997), vol. 14, 2, 109-122.

"Relationship Marketing in Consumer Markets: A Comparison of Managerial and Consumer Attitudes about Information Privacy", *Journal of Direct Marketing*, (1997), vol. 11, 3, 44-57.

"Can Market-Based Contracts Substitute for Alliances in High Technology Markets?", *Journal of International Business Studies*, (1996), vol. 27, 5, 936-980 (with Markus Nordberg and Alain Verbeke), reprinted as a book chapter in: *Cooperative Strategies: European Perspectives*, (P.W. Beamish & J.P. Killing, editors), CA: The New Lexington Press (1997).

"The Effects of Internal Firm Barriers on the Export Behavior of Small Firms in a Free Trade Environment: Evidence from NAFTA", *Journal of Small Business Management*, (1996), vol. 34, 3, 50-58.

"The Globalization of Service Multinationals", *Long Range Planning*, (1994), vol. 27, 2, 95-102 (with Alain Verbeke).

"The Use of International Direct Marketing by Small Businesses in Canada, Mexico and the United States", *Journal of Direct Marketing*, (1994), vol. 8, 1, 7-16 (with Lisa Spiller).

"Strategic Change in the European Flexible Packaging Industry", *European Management Journal*, (1990), vol. 8, 380-387 (with Alan Rugman and Alain Verbeke)

Book Chapters

"The Multinational Management of Multiple External Networks", (2001) (with A. Verbeke). In *Globalization and the Small Open Economy: Essays in Honour of John Dunning*, (A. Verbeke and D. van den Bulcke, editors) Elgar Publishing

"Managed Networks: Creating Strategic Advantage", (1996), (with David Wilson), pp. 125-144, In *Networks in Marketing*, (D.Iacabucci, ed), CA: Sage Publications.

Other Publications

"The Effect of Market Responsiveness on Supply Partnerships", (October 1995), *Marketing Science Institute Working Paper Series*, report no. 95-112.

"A Value Chain Analysis of Supply Partnerships", (1994), In *Logistics Technology International* (4th ed.), (G. Brace ed), London: Sterling Publications Inc.

Refereed Conference Proceedings

- "The Effect of Environmental Volatility on Relational Governance: A Conceptual Framework" (with A. Joshi) *International Marketing and Purchasing Conference*, Oslo, Norway (2001)
- "Achieving Customer Knowledge Competencies: Managing Customer Relationship Management Programs Strategically", *International Marketing and Purchasing Conference*, Oslo, Norway (2001)
- "Technology Transfer by Scientific Research Institutions: A Value Chain Analysis of Industrial Supplier Performance", (with M. Noordberg and A. Verbeke), *International Marketing and Purchasing Conference*, University City College, Dublin, Ireland (1999)
- "An Empirical Examination of the Value of Customer Partnering in New Product Development", (With R. Cooper and E. Kleinschmidt), *International Marketing and Purchasing Conference*, Turku School of Economics and Business Administration, Finland, (1998), vol 2, 11-17.
- "Committing Specific Assets in Spot Market Contracts with an International Research Organization: Do Suppliers Benefit?" (with M. Nordberg and A. Verbeke), *Global Perspectives on Cooperative Strategies, IMD*, Lausanne, Switzerland (1996), pp. 1-32.
- "Creating a Value-Adding Network: The Fight for Control", *Research Conference on Relationship Marketing*, Atlanta, Georgia, USA (1996)
- "Do Internal Norms Influence Supply Relationship Governance?", *American Marketing Association*, Washington, USA, (1995), pp. 224-226.
- "The Influence of Intra-firm Coordination on Inter-Firm Cooperation", *International Marketing and Purchasing Conference*, Groningen, The Netherlands, (1994), pp. 237-258.
- "Do Canadian small business exporters care about NAFTA export opportunities?", *ASAC Conference*, Halifax, Nova Scotia, (1994), pp. 31-37.
- "Service Multinationals: Broadening Our Theoretical Perspectives", *ASAC Conference*, Lake Louise, Alberta, (1993) (with A. Verbeke), pp. 1-20.
- "Time-based Strategic Vertical Networks", *International Marketing and Purchasing Conference*, Lyons, France, (1992), pp. 49-55.
- "Knowledge Transfer in Contractually-Based Transactions: A Case Study of a High Technology Scientific Research Organization", *American Marketing Association Research Conference on Relationship Marketing*, Atlanta, Georgia, USA (1998), (with M. Nordberg and A. Verbeke).
- "Assessing the Role of Alliances in Creating Strategic Advantage in the Global

Telecommunications Industry", *American Marketing Association Relationship Marketing Conference*, Dublin, Ireland (with A. Verbeke), (1997)

"Neither Hierarchies nor Cooperative Arrangements: Knowledge Transfer in Market-Based Transactions", *European International Business Academy, Stockholm School of Economics*, (1996), (with M. Nordberg and A. Verbeke)

"The Multinational Management of Multiple External Networks", *European International Business Academy, Stockholm School of Economics*, (1996) (with A. Verbeke)

"The International Organization of Service Multinationals" (with A. Verbeke), *Workshop on the Managerial Challenges of Designing Structures for Global Logistics*, European Institute for Advanced Studies in Management, Brussels, Belgium, (1996)

"The Strategic Benefits of Cooperation", *Marketing Science Conference*, Tucson, Arizona, (1994)

"Cooperative Behaviour in International Supply Markets", *American Marketing Association Business-to-Business Conference*, San Francisco, California, (1993)

"Cooperative Strategies under Conditions of Heightened Uncertainty", *EIASM Conference*, Madrid, Spain (1991)

Research Seminars

"A Comparison of Marketing Practices in the three NAFTA Countries", *Christopher Newport University*, Virginia, (1993)

"Cooperative Behaviour in International Supply Markets", *Marketing Science Institute Research Series*, (Washington), (1992)

"Buyer-Seller Cooperation in International Markets: Antecedents and Outcomes", Richard Ivey Business School (University of Western Ontario) Research Series, (1992)

Phd Thesis Committee Work

Committee member: Alan Middleton (successfully defended December 1996);

Hla Aung May (successfully defended March, 1997) Paulette Padani (successfully defended April, 2001)

Phd Classes Taught

1993 - 2007 Marketing Theory, Marketing Strategy, International Marketing

MBA Courses Taught

Schulich Business School

Relationship Marketing; Marketing Management; International Marketing; Direct and Database Marketing; Export Marketing;

Leadership Skills for Management; Strategic Marketing

AIE (France) Marketing Strategy, Brand Management

2011-2012

Edhec (France)

2013 International Marketing 2007 to present Marketing Strategy

2005-2006 Marketing Management; Services Marketing; International

Marketing; *Marketing Strategy*

ITESM (Mexico)

1999 International Marketing

BBA Courses Taught

Schulich Business School

International Marketing

Edhec

2005-2006 Services Marketing; International Marketing; Marketing

Management

Teaching Recognition/Awards

2008 Direct Marketer of the Year in recognition of significant

educational contribution to the profession of Direct Marketing

(awarded by the Toronto Association of Direct Marketing)

Nominated for Schulich Business School, Outstanding Educator

Award (MBA Program), (nominated by students).

Nominated for Schulich Business School, Outstanding Educator

Award (MBA Program), (nominated by students).

1997 to 2011 Supervised winning MBA student entries for Canadian Direct

Marketing case competition sponsored by CDMA. 2nd & 3rd place (1997); 1st & 2nd place (1998); 1st place & honourable mention (2000); 2 honourable mentions (2001), 1st place & honourable mention (2002); 2nd place (2003), honourable mention (2004), 2nd

place (2006), 1st place (2007-2008); 2nd place (2009-2011)

Nominated for Schulich Business School, Outstanding Educator

Award (MBA Program), (nominated by students).

Supervised, winning MBA student entry for Canada-Hong Kong

case competition (sponsored by Queens University and Hong Kong

Bank of Canada)

Case Writing

1994 - 1996	"Brewer's Association of Canada"; "Pitney Bowes – Part A & B" (Direct Marketing cases used in MKTNG 6950); "Atac Steel"; (with T. Peridis and A. Middleton); (Strategic alliance case used in BBA and MBA International Marketing courses)		
Executive Development Teaching			
2012-2013	TD Product Manager Bootcamp (Course Director)		
2002 - 2008	Masters Certificate in Marketing Communications (Course Director)		
Professional Contributions			
2010 1996-2009	Reviewer, Humber College Marketing Program Reviewer, Journal of International Marketing Reviewer, International Journal of Research in Marketing; Reviewer, Journal of International Business Studies Reviewer, Journal of Industrial Business and Marketing Reviewer, Industrial Marketing Management		
2005	Reviewer, Social Sciences and Humanities Research Council of Canada		
2001	"Marketing Matters" (speech given to Toronto District School Board); Reviewer, <i>International Marketing and Purchasing Conference</i> , Oslo, Norway		
1998	Reviewer, European Marketing Academy Conference, Berlin, Germany		
1997	Reviewer, European Marketing Association Conference, (Warwick University, England); Reviewer, Academy of Marketing Science Conference, Relationship Marketing, Channels and Logistics track, (Phoenix, Arizona)		
1996	Reviewer, American Marketing Association Educators' Conference 1996 (Winter), Marketing Relationships and Alliances Track, (Florida); Reviewer, Academy of Marketing Science Conference, Relationship Marketing and Strategic Alliances track, (Miami, Florida); "Creating a Winning Marketing Strategy", Investment Funds Institute of Canada, (speech given at 10th Annual Conference)		
1995	Judge for MBA paper competition held by Queen's University and the Centre for Canada-Asia Business Relations		
1995	Reviewer, proposal for the Canadianization of Kotler and Armstrong, <i>Principles of Marketing Seventh Edition</i> text for BBA students, Prentice-Hall (publisher)		

1994 Reviewer, Administrative Sciences Association of Canada

Conference, (Halifax, Nova Scotia); Reviewer, ASAC Phd

Dissertation award

University Service

Committee Work

2012-to present	Member, IMBA Committee
2009-2011	Member, MBA Committee
2007-2008	Member, Student Affairs Committee
2006-2007	Member, Tenure and Promotions Committee
2004-2005	Member, MBA Committee
2000-2001	Member, IMBA Committee; Member, IMBA sub-committee on
	Language Fluency Requirements
1995 -2000	Member, BBA Committee; Member, BBA teaching award sub-
	committee; Member, SSB task force investigation introduction of
	co-op work program in BBA program; Member BBA sub-
	committee on internationalizing BBA curriculum
1993-1995	Member, Student Affairs Committee; Member, Admissions sub-
	committee
Other Service	
2007 to present	Course Director MKTNG 5200 (Marketing Management)
2007- 2010	Course Director MGMT 5150 (Leadership Skills for Management)
1999-2001	Area Coordinator, Marketing Department, Schulich Business
	School